

Selected Financial Information

	2002	2001	2000	1999	1998
<i>(Dollars in millions except where otherwise noted and per share amounts)</i>					
Revenues					
Aircraft	\$ 4,922	\$ 4,797	\$ 4,537	\$ 4,147	\$ 3,506
Fastening Systems	1,650	1,679	1,996	2,059	1,758
Industrial Products	1,841	1,974	2,248	1,629	1,412
Industrial Components	1,615	3,162	3,618	3,556	2,831
Finance	630	709	691	463	367
Total revenues	\$ 10,658	\$ 12,321	\$ 13,090	\$ 11,854	\$ 9,874
Segment profit					
Aircraft	\$ 452	\$ 338	\$ 475	\$ 384	\$ 358
Fastening Systems	68	62	192	204	200
Industrial Products	83	106	296	231	158
Industrial Components	115	215	341	325	270
Finance	117	205	202	132	113
Total segment profit	835	926	1,506	1,276	1,099
Special charges	(128)	(437)	(483)	1	(87)
Total segment operating income	707	489	1,023	1,277	1,012
Gain on sale of businesses, net	5	342	—	—	97
Goodwill amortization	—	(98)	(96)	(75)	(59)
Corporate expenses and other, net	(114)	(152)	(164)	(143)	(141)
Interest expense, net	(108)	(162)	(152)	(29)	(146)
Income taxes	(100)	(227)	(308)	(381)	(294)
Distributions on preferred securities of manufacturing subsidiary trust, net of income taxes	(26)	(26)	(26)	(26)	(26)
Income from operations*	\$ 364	\$ 166	\$ 277	\$ 623	\$ 443
Per share of common stock					
Income from operations - basic*	\$ 2.62	\$ 1.17	\$ 1.92	\$ 4.14	\$ 2.74
Income from operations - diluted*	\$ 2.60	\$ 1.16	\$ 1.90	\$ 4.05	\$ 2.68
Dividends declared	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.14
Book value at year-end	\$ 24.87	\$ 27.76	\$ 28.24	\$ 29.67	\$ 19.27
Common stock price: High	\$ 53.17	\$ 59.89	\$ 74.94	\$ 97.00	\$ 80.31
Low	\$ 32.49	\$ 31.65	\$ 41.44	\$ 68.44	\$ 52.06
Year-end	\$ 42.16	\$ 42.40	\$ 46.50	\$ 76.69	\$ 75.94
Common shares outstanding (in thousands):					
Basic average	138,745	141,050	143,923	150,389	161,254
Diluted average**	140,252	142,937	146,150	153,754	165,374
Year-end	136,500	141,251	140,933	147,002	154,742
Financial position					
Total assets	\$ 15,505	\$ 16,052	\$ 16,370	\$ 16,393	\$ 13,721
Debt:					
Textron Manufacturing	\$ 1,711	\$ 1,934	\$ 2,084	\$ 1,767	\$ 2,615
Textron Finance	\$ 4,840	\$ 4,188	\$ 4,667	\$ 4,551	\$ 2,829
Obligated mandatorily redeemable preferred securities of subsidiary trusts:					
Textron Manufacturing	\$ 485	\$ 485	\$ 484	\$ 483	\$ 483
Textron Finance	\$ 27	\$ 28	\$ 28	\$ 29	\$ —
Shareholders' equity	\$ 3,406	\$ 3,934	\$ 3,994	\$ 4,377	\$ 2,997
Textron Manufacturing debt to total capital (net of cash)	27%	28%	29%	25%	43%
Investment data					
Capital expenditures	\$ 319	\$ 532	\$ 527	\$ 532	\$ 475
Depreciation	\$ 341	\$ 400	\$ 382	\$ 349	\$ 292
Research and development	\$ 586	\$ 689	\$ 721	\$ 670	\$ 613
Other data					
Number of employees at year-end	49,000	51,000	71,000	68,000	64,000
Number of common shareholders at year-end	20,000	21,000	21,000	22,000	23,000

*Before cumulative effect of a change in accounting principle in 2002 and 2000.

**Assumes full conversion of outstanding preferred stock and exercise of stock options.